

Board Size	Goverance Efficiency	Operational Respsiveness	Risk Factors	Best Fit for
3-Member Board	Very High - decisions are fast, communication is simple	Strong - small group can respond within 24 hours	Low risk of dysfunction; easier to keep seats filled	Small utilities (<500 hookups), technical boards
5-Member Board	Moderate - more voices but still manageable	Good - still small enough for quick coordination	Risk of occasional vacancies; harder to maintain quorum	Mid-sized utilities; compromise model
7-Member Board	Low - slow decisions, more conflict potential	Weak - harder to coordinate urgent responses	High risk of burnout vacancies, politicization	Large utilities (1,000+ hookups), not small systems